KAREN BREEN, CPA*

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EMERGING BOARD MEMBER

Visionary financial leader with proven success providing executive guidance and strategic consulting on capital market alternatives, IPO readiness, global treasury operations, M&A, business development and new market entry.

Career highlights include:

- 4 years as <u>Global CFO</u> for a P/E-backed company operating in the U.S., Africa and other emerging markets
- o 8 years as Global Treasurer for a \$2B publicly traded company operating on five continents
- o 20 years as Investor Relations Officer leading 3 public companies (Fortune 500 & Russell 2000) through the IPO process
- 6 years in <u>Business Development</u> building market share for companies entering Colorado
- Board of Director and Chapter President for Financial Executives International, a finance leadership organization
- Led crisis communications for several companies and successfully navigated a potential delisting, shareholder lawsuit and company bankruptcy

AREAS OF EXPERTISE

C-Suite & Full P/L Responsibility **IPO Readiness Debt & Equity Capital Markets** Mergers & Acquisitions (M&A) Post-Merger Integration

Advisor to CEO & Board of Directors **Establishing Company Vision SEC Expert Investor & Public Relations Crisis Communications**

New Market Entry **Business Development** Risk Management & Analysis Diversity, Inclusion & Governance **Cross Functional Collaboration**

BOARD OF DIRECTOR EXPERIENCE

Financial Executives International (FEI), Colorado Chapter

2017—Present

Chapter President, 2020—2021; Board & Committee Member, 2017—Present

With more than 8,000 members across diverse industries, FEI focuses on member development, networking, career management, research and publications for corporate finance executives.

- Create marketing strategy, relevant programming and secure speakers to drive membership for this nonprofit dedicated to supporting financial leaders in career development and networking.
- Championed membership committee and increased membership by 20%.

EMPLOYMENT HISTORY

BMO Harris Bank – 8th largest bank in North America

07/2021—Present

Director, Colorado

Leverage extensive network to build brand awareness and onboard new clients.

Embark Finance & Accounting Advisory Firm

05/2020-07/2021

Managing Director, Colorado

Drive business development and market expansion through establishing client and referral relationships. Key initiatives include:

- Doubled client base by networking, community development and strategic marketing plans.
- Built relationships with industry groups and local nonprofits, leveraging partnerships to identify new client prospects.
- Planned and coordinated promotional activities such as webinars, events and meetings.

PayDay HCM – Human Capital Management Firm providing Hire to Retire SaaS Platform

09/2018-05/2020

Area Director

Opened the Colorado market through brand development, business growth strategy and targeted messaging.

Wells Fargo NA 05/2016—09/2018

Business Development Officer

Leveraged professional network of strategic relationships to identify, acquire and build investor relations with \$100M+ companies, successfully growing the Colorado market share.

- Developed a pipeline of 30+ prospects with \$150M+ in lending and funding potential.
- Exceeded revenue and profitability goals by more than 10%.

Mobile Accord, Inc. – *P/E backed company providing mobile market research in emerging markets* Chief Financial Officer (CFO)

05/2012-01/2016

Built a small, high-performing, cross-functional team to support the scalability of this mobile technology company. Directed media communications, investor relations, insurance, human resources, tax accounting, real estate and operations administration.

- Partnered with the company's President to conduct outreach, target potential investors and raise \$40M+ in funding.
- Developed company vision, long-range goals and strategic plans.
- Established offshore finance and accounting back-office team in Nairobi, Kenya.
- Implemented new ERP to fully automate manual processes
- Oversaw the growth and development of the M-Give program, Mobile Accord's nonprofit foundation.
- Led the successful divestiture of a non-core entity.

TeleTech Holdings, Inc. – *leading provider of BPO Solutions for Fortune 1000 and Global 2000 clients* Global Treasurer and Investor Relations Officer

05/2001-05/2012

Led global investor relations and treasury activities for this \$2B company, including capital markets, hedging transactions, leasing, share repurchase and global cash management.

- Hired, led and provided performance management for a team of 50 financial planning and analysis professionals.
- Managed commercial banking relationships and negotiating revolving credit facilities up to \$500M; achieved improvements to covenant leniency and operating flexibility.
- Partnered with Blackstone to select four global investment banking firms to underwrite a secondary offering by the CEO; wrote the prospectus summary (business overview, strategy, and competitive strengths) and coordinated a three-week global road show.
- Drafted and reviewed SEC filings, including Forms S3, 10Q, 10K, and proxy statements.
- Negotiated debt waiver and amendments with a group of banks and private lending groups, successfully restructuring prior synthetic lease and private placement agreements.
- Implemented a centralized, global cash management capability with Bank of America across 19 countries.
- Applied deep knowledge of industry and competitive landscapes to manage multiple large-scale M&A opportunities.

ADDITIONAL CAREER

VP of Investor and Public Relations: Rhythms NetConnections – early broadband provider via Digital Subscriber Lines

VP of Investor and Public Relations: TeleTech Holdings – global BPO provider operating on five continents

Director of Investor and Public Relations: ACX Technologies – spinoff of Molson Coors non-beer businesses

Director of Financial Reporting: Adolph Coors Holding Company – parent to Molson Coors, CoorsTek & Graphic Packaging

Manager of Global Consolidation and SEC Reporting: H.J. Heinz Parent Company

Audit Senior: Ernst & Whinney – Chemicals, Steel, Healthcare

EDUCATION AND CREDENTIALS

Bachelor of Science in Accounting

Pennsylvania State University

^{*}CPA is currently inactive – moving to active status in 2022